

Financial Statements of

**KING'S UNIVERSITY COLLEGE AT
THE UNIVERSITY OF WESTERN
ONTARIO**

Year ended April 30, 2018



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INDEPENDENT AUDITORS' REPORT

To the Board of Directors

We have audited the accompanying financial statements of King's University College at The University of Western Ontario, which comprise the statement of financial position as at April 30, 2018, and the statements of operations, changes in net assets, and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of King's University College at The University of Western Ontario as at April 30, 2018, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

KPMG LLP

Chartered Professional Accountants, Licensed Public Accountants

London, Canada

September 26, 2018

KING'S UNIVERSITY COLLEGE AT THE UNIVERSITY OF WESTERN ONTARIO

Statement of Financial Position

April 30, 2018, with comparative information for 2017

	2018	2017
Assets		
Current assets:		
Cash	\$ 2,130,897	\$ 2,296,075
Accounts receivable (note 2)	1,672,926	1,693,187
Investments (note 3)	13,731,684	12,615,731
Prepaid expenses	360,772	193,454
Due from King's University College Foundation (note 7)	366,818	358,834
	<u>18,263,097</u>	<u>17,157,281</u>
Capital assets (note 4)	44,071,190	43,876,491
	<u>\$ 62,334,287</u>	<u>\$ 61,033,772</u>

Liabilities and Net Assets

Current liabilities:		
Accounts payable and accrued liabilities (note 5)	\$ 3,048,991	\$ 3,260,017
Deferred revenue	2,237,303	1,192,766
Research funds held in trust	399,894	433,172
	<u>5,686,188</u>	<u>4,885,955</u>
Employee future benefits liability (note 6)	16,246,800	12,822,000
Deferred capital contributions (note 8)	10,961,555	11,085,566
	<u>32,894,543</u>	<u>28,793,521</u>
Net assets (note 9)	29,439,744	32,240,251
Commitments and contingencies (note 10)		
	<u>\$ 62,334,287</u>	<u>\$ 61,033,772</u>

See accompanying notes to financial statements.

On behalf of the Board:

_____ Director _____ Director

KING'S UNIVERSITY COLLEGE AT THE UNIVERSITY OF WESTERN ONTARIO

Statement of Operations

Year ended April 30, 2018, with comparative information for 2017

	2018	2017
Revenue:		
Tuition	\$ 31,928,663	\$ 30,281,636
Government grants	14,886,809	14,720,285
Ancillary operations	3,956,183	3,832,497
Gifts from King's University College Foundation	603,064	623,196
Sundry	447,827	454,833
Amortization of deferred capital contributions (note 8)	366,772	360,029
Investment income	180,089	120,135
	<u>52,369,407</u>	<u>50,392,611</u>
Expenses:		
Instructional	23,594,926	22,797,263
Shared services	7,675,673	7,064,913
Employee benefits	7,546,407	7,696,363
Service fee to UWO	5,165,920	4,912,122
Ancillary operations (note 13)	3,412,443	3,224,347
Operation and maintenance of properties	3,396,511	3,312,303
Amortization of capital assets	2,123,234	2,062,552
	<u>52,915,114</u>	<u>51,069,863</u>
Deficiency of revenue over expenses	<u>\$ (545,707)</u>	<u>\$ (677,252)</u>

See accompanying notes to financial statements.

KING'S UNIVERSITY COLLEGE AT THE UNIVERSITY OF WESTERN ONTARIO

Statement of Changes in Net Assets

Year ended April 30, 2018, with comparative information for 2017

	2018	2017
Net assets, beginning of year	\$ 32,240,251	\$ 25,581,903
Deficiency of revenue over expenses	(545,707)	(677,252)
Employee future benefits remeasurements (note 6)	(2,254,800)	7,335,600
Net assets, end of year	\$ 29,439,744	\$ 32,240,251

See accompanying notes to financial statements.

KING'S UNIVERSITY COLLEGE AT THE UNIVERSITY OF WESTERN ONTARIO

Statement of Cash Flows

Year ended April 30, 2018, with comparative information for 2017

	2018	2017
Cash provided by (used in):		
Operating activities:		
Deficiency of revenue over expenses	\$ (545,707)	\$ (677,252)
Adjustments for:		
Amortization of capital assets	2,123,234	2,062,552
Amortization of deferred capital contributions	(366,772)	(360,029)
Change in employee future benefits liability	1,170,000	940,300
Changes in non-cash working capital (note 12)	645,192	79,192
	<u>3,025,947</u>	<u>2,044,763</u>
Investing activities:		
Net change in investments	(1,115,953)	(1,111,923)
Purchase of capital assets	(2,317,933)	(1,821,692)
	<u>(3,433,886)</u>	<u>(2,933,615)</u>
Financing activities:		
Contributions received for capital purposes	242,761	503,700
	<u>242,761</u>	<u>503,700</u>
Decrease in cash	(165,178)	(385,152)
Cash, beginning of year	2,296,075	2,681,227
Cash, end of year	<u>\$ 2,130,897</u>	<u>\$ 2,296,075</u>

See accompanying notes to financial statements.

KING'S UNIVERSITY COLLEGE AT THE UNIVERSITY OF WESTERN ONTARIO

Notes to Financial Statements

Year ended April 30, 2018

King's University College at The University of Western Ontario ("King's" or "the College") is a Liberal Arts college providing post-secondary education programs in Arts, Social Sciences, and Social Work for over 3,000 students.

1. Significant accounting policies:

(a) Basis of presentation:

These financial statements have been prepared in accordance with Canadian standards for not-for-profit organizations in Part III of the CPA Canada Handbook - Accounting.

(b) Revenue recognition:

King's follows the deferral method of accounting for contributions, which include donations and government grants.

Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of the year are accrued. Where a portion of a grant relates to a future year, it is deferred and recognized in the subsequent year.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are deferred and recognized as revenue in the year in which the related expenses are recognized. Contributions restricted for the purchase of capital assets are deferred, and when expended, are amortized into revenue at a rate corresponding with the amortization rate for the related capital assets.

Gifts of capital assets are recorded at their fair market value on the date of receipt and related contributions are amortized into revenue at a rate corresponding with the amortization rate of the related capital assets.

Student fees are recognized as tuition revenue when courses and seminars are held. Activity fees are included in student fees. Sales of product and services included in ancillary operations and sundry revenues are recognized at point of sale or when the service has been provided. Funds received for courses, seminars and other sales and services not yet held or provided are recorded as deferred revenue.

Investment income is recognized on an accrual basis and consists of interest, dividends, realized gains (losses) on sales of investments and the net change in unrealized gains (losses).

KING'S UNIVERSITY COLLEGE AT THE UNIVERSITY OF WESTERN ONTARIO

Notes to Financial Statements (continued)

Year ended April 30, 2018

1. Significant accounting policies (continued):

(c) Capital assets:

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair market value at the date of contribution. Amortization is provided on a straight-line basis over the estimated useful life of buildings and on a declining balance basis for all other capital assets. Amortization rates are as follows:

Asset	Basis	Rate
Buildings	Straight-line	40 years
Parking lots	Declining balance	10%
Equipment and furnishings	Declining balance	20%
Computer equipment	Declining balance	30%
Library books	Straight-line	100%

Works of art are recorded at cost and are not amortized.

(d) Employee future benefits:

The King's pension plan, covering full-time faculty, eligible part-time faculty and grandfathered non-teaching employees, is a defined benefit pension plan. The cost of pension benefits earned by employees is determined using the projected benefit method prorated on service and is expensed as services are rendered. This cost reflects management's best estimates of the pension plan's expected yields, salary escalations, mortality of members, termination and the ages at which members will retire. Remeasurement differences arising from plan amendments, changes in assumptions and actuarial gains and losses are recognized in net assets. The pension plan agreement requires that King's use surpluses to improve benefits.

Other employees participate in a group registered retirement savings plan.

The non-pension post retirement benefit plan includes medical and dental benefits provided to retirees and their eligible dependents. The post employment benefit plan includes the continuation of medical and dental benefits for employees on long-term disability and their eligible dependents. The non-pension post retirement and post employment benefit plans are defined benefit plans funded on a cash basis by contributions from King's.

KING'S UNIVERSITY COLLEGE AT THE UNIVERSITY OF WESTERN ONTARIO

Notes to Financial Statements (continued)

Year ended April 30, 2018

1. Significant accounting policies (continued):

(d) Employee future benefits (continued):

King's accrues its obligations for funded employee future benefit plans as the employees render the services necessary to earn them based on the latest valuation for going-concern funding purposes. The actuarial valuation is performed at least every three years. In the years between valuations, plan results are prepared based on extrapolations of the latest available valuation results. King's has elected to accrue its obligations for unfunded plans on a basis consistent with funded plans. Assets of the employee future benefit plans are valued using fair values at the date of the statement of financial position.

(e) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. Investments are carried at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Fund determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the College expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

KING'S UNIVERSITY COLLEGE AT THE UNIVERSITY OF WESTERN ONTARIO

Notes to Financial Statements (continued)

Year ended April 30, 2018

1. Significant accounting policies (continued):

(f) Use of estimates:

The preparation of financial statements in accordance with Canadian accountings standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Significant items subject to such estimates and assumptions include the valuation of pension and other employee future benefits, carrying value of capital assets and valuation of accounts receivable. Actual results could differ from those estimates.

(g) Contributed services:

King's benefits from services provided by volunteers in assisting the College in carrying out its activities. Because of the difficulty in determining the fair value, contributed services are not recognized in the financial statements.

KING'S UNIVERSITY COLLEGE AT THE UNIVERSITY OF WESTERN ONTARIO

Notes to Financial Statements (continued)

Year ended April 30, 2018

2. Accounts receivable:

	2018	2017
Students	\$ 74,601	\$ 65,141
Other	1,669,240	1,683,806
	1,743,841	1,748,947
Allowance for doubtful accounts	(70,915)	(55,760)
	\$ 1,672,926	\$ 1,693,187

3. Investments:

The invested funds are held in a high-interest savings account, guaranteed investment certificates (GICs), bankers' acceptances and a bond. The investments have an effective interest rate of 1.40% (2017 - 1.00%).

4. Capital assets:

	2018		2017	
	Cost	Accumulated amortization	Net book value	Net book value
Land	\$ 4,779,843	\$ -	\$ 4,779,843	\$ 4,779,843
Buildings	56,015,435	18,784,082	37,231,353	37,204,875
Parking lots	1,242,357	804,721	437,636	318,801
Equipment and furnishings	6,485,222	5,622,699	862,523	798,892
Computer equipment	5,055,682	4,444,738	610,944	625,189
Library books	9,937,580	9,937,580	-	-
Works of art	148,891	-	148,891	148,891
	\$ 83,665,010	\$ 39,593,820	\$ 44,071,190	\$ 43,876,491

5. Accounts payable and accrued liabilities:

Included in accounts payable and accrued liabilities are government remittances payable of \$852,118 (2017 - \$653,095), which includes amount payable for HST and payroll related taxes.

KING'S UNIVERSITY COLLEGE AT THE UNIVERSITY OF WESTERN ONTARIO

Notes to Financial Statements (continued)

Year ended April 30, 2018

6. Employee future benefits:

The College has a defined benefit pension plan that provides a minimum level of pension benefits to eligible employees. The assets of the pension plan are managed by an external investment manager and are held by an independent custodian, separate and apart from the assets of the College. The College measures its accrued pension benefit obligation and fair value of pension plan assets at April 30 each year. The most recent actuarial valuation for going-concern funding purposes of the pension benefit plan was performed as of December 31, 2016 and results have been extrapolated to April 30, 2018.

The College also provides other post-retirement and post-employment benefits, such as medical and dental, to eligible employees. Post-employment benefits are benefits provided to disabled employees. The College measures its accrued benefit obligation for other post-retirement and post-employment benefits at April 30 each year. For the other post-retirement and post-employment benefit plans, the most recent actuarial valuation was performed as of April 30, 2017.

Information about King's benefit plans as at April 30 is as follows:

2018	Pension benefit plan	Other benefit plans	Total
Accrued benefit obligation	\$ (56,628,900)	\$ (15,999,000)	\$ (72,627,900)
Fair value of plan assets	56,381,100	-	56,381,100
Liability	\$ (247,800)	\$ (15,999,000)	\$ (16,246,800)

2017	Pension benefit plan	Other benefit plans	Total
Accrued benefit obligation	\$ (52,767,200)	\$ (14,640,000)	\$ (67,407,200)
Fair value of plan assets	54,585,200	-	54,585,200
Asset (liability)	\$ 1,818,000	\$ (14,640,000)	\$ (12,822,000)

KING'S UNIVERSITY COLLEGE AT THE UNIVERSITY OF WESTERN ONTARIO

Notes to Financial Statements (continued)

Year ended April 30, 2018

6. Employee future benefits (continued):

Accrued benefit obligation and fair value of plan assets includes \$275,500 (2017 - \$269,600) in optional flexible contributions made by members of the Plan. Information on the contributions and benefits paid for each plan are as follows:

2018	Pension benefit plan	Other benefit plans	Total
Employee contributions	\$ 1,145,000	\$ -	\$ 1,145,000
Employer contributions	1,630,100	-	1,630,100
Benefits paid	2,108,500	353,000	2,461,500

2017	Pension benefit plan	Other benefit plans	Total
Employee contributions	\$ 1,058,000	\$ -	\$ 1,058,000
Employer contributions	2,254,700	-	2,254,700
Benefits paid	2,420,300	375,000	2,795,300

The net expense for King's benefit plans, which is included in employee benefits on the statement of operations, is as follows:

2018	Pension benefit plan	Other benefit plans	Total
Current service cost	\$ 1,733,100	\$ 785,000	\$ 2,518,100
Net finance cost	90,000	725,000	815,000
Benefit plan expense	\$ 1,823,100	\$ 1,510,000	\$ 3,333,100

2017	Pension benefit plan	Other benefit plans	Total
Current service cost	\$ 1,733,100	\$ 886,000	\$ 2,619,100
Net finance cost	274,900	858,000	1,132,900
Benefit plan expense	\$ 2,008,000	\$ 1,744,000	\$ 3,752,000

KING'S UNIVERSITY COLLEGE AT THE UNIVERSITY OF WESTERN ONTARIO

Notes to Financial Statements (continued)

Year ended April 30, 2018

6. Employee future benefits (continued):

The remeasurements for King's benefit plans, which are included on the statement of changes in net assets, are as follows:

2018	Pension benefit plan	Other benefit plans	Total
Investment loss	\$ (1,565,200)	\$ -	\$ (1,565,200)
Actuarial loss	(487,600)	(202,000)	(689,600)
Remeasurements	\$ (2,052,800)	\$ (202,000)	\$ (2,254,800)

2017	Pension benefit plan	Other benefit plans	Total
Investment gains	\$ 3,141,200	\$ -	\$ 3,141,200
Actuarial gain	126,400	4,068,000	4,194,400
Remeasurements	\$ 3,267,600	\$ 4,068,000	\$ 7,335,600

The discount rate used in the actuarial measurement of the employee future benefits obligation was 4.87% (2017 - 4.95%).

KING'S UNIVERSITY COLLEGE AT THE UNIVERSITY OF WESTERN ONTARIO

Notes to Financial Statements (continued)

Year ended April 30, 2018

7. Related party transactions:

Revenues of King's University College Foundation at The University of Western Ontario (the "Foundation") are received by and expenditures are paid by King's on behalf of the Foundation, giving rise to an on-going amount receivable from or payable to the Foundation. The amount due from the Foundation at April 30, 2018 is \$366,818 (2017 - \$358,834) and is unsecured, non-interest bearing and has no specific repayment terms.

King's provides a maximum subsidy of \$120,000 (2017 - \$120,000) annually to assist in the operation of the Foundation.

The Foundation holds funds of \$10,028,928 (2017 - \$9,688,152), the benefit of which is to be used for King's.

8. Deferred capital contributions:

Deferred capital contributions represent the unamortized amounts of grants already spent on the purchase of capital assets.

The change in deferred capital contributions consist of the following:

	2018	2017
Balance, beginning of year	\$ 11,085,566	\$ 10,941,895
Receipt of deferred capital contributions	242,761	503,700
Amortization of deferred capital contributions	(366,772)	(360,029)
Balance, end of year	\$ 10,961,555	\$ 11,085,566

King's University College Foundation has committed to provide approximately \$9,000,000 to King's University College to assist with construction costs related to the Darryl J. King Student Life Centre, of which \$8,840,573 (2017 - \$8,597,812) has been received as of April 30, 2018 and reflected above. Management expects that the remaining commitment will be transferred to King's University College and recorded as funds are received in accordance with the donor agreements.

KING'S UNIVERSITY COLLEGE AT THE UNIVERSITY OF WESTERN ONTARIO

Notes to Financial Statements (continued)

Year ended April 30, 2018

9. Net assets:

The components of net assets as reflected in the Statement of Financial Position are as follows:

	2018	2017
Invested in capital assets	\$ 33,109,635	\$ 32,790,925
Unrestricted deficit	(3,669,891)	(550,674)
	<u>\$ 29,439,744</u>	<u>\$ 32,240,251</u>

10. Commitments and contingencies:

(a) Operating leases:

At April 30, 2018, King's has lease commitments for photocopiers and automobiles. Minimum annual lease payments, not including operating expenses, due over the next five years are expected to be as follows:

2019	\$	54,800
2020		54,850
2021		54,850
2022		44,789
2023		22,317

(b) Legal matters:

King's is involved from time to time in litigation that arises in the normal course of operations. In respect to these claims, King's believes it has valid defences, funded provision and/or appropriate insurance coverage in place. Litigation is subject to many uncertainties, and the outcome of individual matters is not predictable. It is possible the final resolution of some of these matters may require King's to make expenditures in excess of estimated reserves, over an extended period of time and in a range that cannot be reasonably estimated at this time. King's policy is to recognize the losses on litigation when the outcome becomes reasonably determinable. In management's judgment, no material exposure exists on the eventual settlement of litigation.

KING'S UNIVERSITY COLLEGE AT THE UNIVERSITY OF WESTERN ONTARIO

Notes to Financial Statements (continued)

Year ended April 30, 2018

11. Financial instruments:

(a) Fair values:

Fair value estimates are made at a specific point in time, using available information about the financial instrument.

The carrying value of cash, accounts receivable, investments, due from King's University College Foundation, and accounts payable and accrued liabilities approximates their fair values based on the short-term maturity of those instruments.

(b) Risk management:

The College, through its financial assets and liabilities is exposed to various risks, which have not changed from the prior year. The following analysis will provide a summary of risks at the statement of financial position date, April 30, 2018. There is no change to King's risk exposures from the prior year.

(i) Liquidity risk:

Liquidity risk is the risk that the College will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The College manages its liquidity risk by monitoring its operating requirements. The College prepares budgets and cash flow forecasts to ensure it has sufficient funds to fulfill its obligations. The College also has available unused credit facilities at April 30, 2018 to meet fluctuations in working capital requirements.

(ii) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The College is exposed to credit risk with respect to accounts receivable and investments. The College assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts. The actual credit risk from receivables from students and employees is minimal as the College has various methods or recourse for collection such as withholding transcripts, certificates or degrees and payroll deduction. The actual credit risk from grants receivables, from provincial and federal governments, included in accounts receivable is minimal. Provided employees carry out the required reporting, the College continues to receive grants as awarded by the provincial and federal governments. Investments are invested in accordance with the College investment policy.

KING'S UNIVERSITY COLLEGE AT THE UNIVERSITY OF WESTERN ONTARIO

Notes to Financial Statements (continued)

Year ended April 30, 2018

11. Financial instruments (continued):

(b) Risk management (continued):

(iii) Market price risk:

Market price risk is the risk that the value of an instrument will fluctuate as a result of changes in market prices, whether caused by factors specific to an individual investment, its issue or all other factors affecting all instruments traded in the market. The College's financial instruments are carried at fair value with fair value changes recognized in the statement of operations. Market price risk is managed by the investment managers.

(iv) Foreign currency risk:

Foreign currency risk is the risk that fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign currency rates. The College invests in financial instruments and enters into transactions denominated in non-Canadian dollars. Consequently, the College is exposed to risks that the exchange rate of the foreign currency may change in a manner that has an adverse affect on the value of the portion of the College's assets or liabilities denominated in currencies other than Canadian dollars. The College's overall currency positions and exposures are monitored on a regular basis.

(v) Interest rate risk:

A portion of the College's financial assets and liabilities are interest bearing and as a result, the College is subject to certain level of interest rate risk. In general, bond returns are sensitive to changes in the level of interest rates, with longer bond prices being more sensitive to interest rate changes than shorter term bonds. Fixed rate instruments subject the College to a fair value risk while the floating rate instruments subject the College to a cash flow risk.

KING'S UNIVERSITY COLLEGE AT THE UNIVERSITY OF WESTERN ONTARIO

Notes to Financial Statements (continued)

Year ended April 30, 2018

12. Changes in non-cash working capital:

	2018	2017
Changes in non-cash working capital:		
Accounts receivable	\$ 20,261	\$ (1,433,743)
Prepaid expenses	(167,318)	388,438
Due from King's College Foundation	(7,984)	149,088
Accounts payable and accrued liabilities	(211,026)	522,041
Deferred revenue	1,044,537	453,368
Research funds held in trust	(33,278)	-
	<u>\$ 645,192</u>	<u>\$ 79,192</u>

13. Allocated expenses:

In an effort to ensure that core grants are not used to offset costs within the ancillary functions, King's allocates the cost of administrative duties which are not directly charged to ancillary programs based on an estimate of the time required to facilitate ancillary processes. Shared services expenses of \$289,381 (2017 - \$280,694) and employee benefits of \$58,390 (2017 - \$59,562) were allocated to ancillary operations during the year.

KING'S UNIVERSITY COLLEGE AT THE UNIVERSITY OF WESTERN ONTARIO

Schedule - Operating Fund Expenditures (Unaudited)

Year ended April 30, 2018, with comparative information for 2017

	2018	2017
Instructional:		
Salaries	\$ 18,819,256	\$ 18,348,422
Scholarships and bursaries	2,846,177	2,650,503
Research grants, learned society and guest lectures	393,194	373,061
Transportation and travel	560,100	500,054
Marking	1,250	500
Teaching program assistance	444,791	386,059
Office expenses	94,902	95,982
Telephone	10,803	11,622
Teaching aids	100,045	104,154
Small furnishings, equipment rentals and maintenance	12,297	10,696
Library supplies and binding	4,476	4,615
Memberships and dues	16,698	19,907
Interview and moving expenses	40,471	36,838
Sundry	250,466	254,850
	\$ 23,594,926	\$ 22,797,263
Shared services:		
Office salaries	\$ 5,728,293	\$ 5,303,649
Telephone	43,958	37,032
Office supplies	171,921	214,361
Promotional material	135,538	133,572
Student counselling	13,573	9,189
Special events	86,250	60,075
Small furnishings, equipment rental and maintenance	149,133	171,016
Liaison	354,523	282,453
Travel	89,907	88,479
Postage	56,806	41,152
Audit	69,005	90,531
Pine channel and refugee sponsorship	138,439	170,731
Chapel	151,816	158,520
Chapel social action fund	15,459	14,295
Membership fees	66,338	67,279
Legal fees	42,286	47,986
Bad debts	61,637	36,532
Sundry	441,557	271,441
King's University College Foundation subsidy	120,000	120,000
Less internal cost recovery, ancillary operations	(260,766)	(253,380)
	\$ 7,675,673	\$ 7,064,913
Operation and maintenance of properties:		
Wages	\$ 1,981,812	\$ 1,786,440
Property taxes	244,392	213,543
Utilities	546,948	647,069
Repairs and maintenance	401,135	429,997
Insurance	81,760	74,190
Supplies	73,365	78,356
Small furnishings, equipment rentals and maintenance	28,818	26,139
Sundry	66,896	83,883
Less internal cost recovery, ancillary operations	(28,615)	(27,314)
	\$ 3,396,511	\$ 3,312,303

KING'S UNIVERSITY COLLEGE AT THE UNIVERSITY OF WESTERN ONTARIO

Schedule - Revenue and Expenditures of Ancillary Operations (Unaudited)

Year ended April 30, 2018, with comparative information for 2017

	Residence and dining hall	Other	2018 Total	2017 Total
Revenue:				
Residence and cafeteria fees	\$ 3,548,154	\$ -	\$ 3,548,154	\$ 3,233,428
Licensed operations	-	7,404	7,404	6,917
Parking	-	224,322	224,322	248,393
Conferences	-	71,210	71,210	226,436
Sundry	20,472	84,621	105,093	117,323
	<u>3,568,626</u>	<u>387,557</u>	<u>3,956,183</u>	<u>3,832,497</u>
Expenditures:				
Food services	1,293,088	55,038	1,348,126	1,232,763
Salaries and wages	1,105,261	140,699	1,245,960	1,133,393
Utilities	199,811	9,890	209,701	216,597
Repairs and maintenance	78,269	13,149	91,418	153,846
Liquor, beer, wine and supplies	-	2,246	2,246	3,751
Laundry	-	19,271	19,271	3,663
Cleaning supplies	51,499	-	51,499	46,056
Small furnishings and supplies	13,198	-	13,198	15,991
Sundry	83,252	-	83,252	78,031
Internal cost allocation:				
Shared services	260,766	28,616	289,382	280,694
Employee benefits	58,390	-	58,390	59,562
	<u>3,143,534</u>	<u>268,909</u>	<u>3,412,443</u>	<u>3,224,347</u>
Excess of revenue over expenditures	\$ 425,092	\$ 118,648	\$ 543,740	\$ 608,150