

**MINUTES OF A MEETING
OF THE BOARD OF DIRECTORS
OF KING'S UNIVERSITY COLLEGE
Wednesday November 28th, 2023
at 4:30pm Wemple Vitali Lounge**

- Present:** H. Mourad, D. Malloy, N. Brennan (Chair), P. Wilton (Secretary), K. Deane, P. Tufts, V. MacDonald, R. Ventresca, E. Goehring, D. Bond, M. O'Hare, D. Lang, G. Erenburg, J. Morris, S. de Candido, N. Sutherland, A. Wasty, Rev. Gary Ducharme, M. Therrien, J. Major, A. Atcheson, L. Crowe, R. Mank, N. Cruz (Recording secretary)
- Regrets:**
- Guests:** P. Dool, J. Slay, K. Gingrich, T. Ahrens, T. Cunningham, J. Antoniak, J. Henry, J. Panchaud, A. Co-Dyre, D. Perrault, J. Mockler, J. Jeffrey

1. Opening Prayer and Land Acknowledgment

Deacon J. Panchaud opened with a prayer, J. Slay led the land acknowledgement and introductions were made. Chair, N. Brennan requested giving a gift for year's end to King's.

2. Approval of the agenda and conflict of interest declarations

There were no conflicts of interest declared.

MOTION

That the draft agenda of November 28th, 2023 be approved.

M/S M. O'Hare/K. Deane Carried

3. Consent agenda

a. MOTION: To approve the consent agenda.

M/S M. O'Hare/K. Deane Carried

4. Report from the President (attached)

D. Malloy made a presentation regarding affiliation, enrolment, and the budget.

K. Deane asked what our top priority in affiliation negotiations is. D. Malloy responded fees, the money we pay to Western and the services King's receives in return are viewed by administration as the top priority.

P. Tufts noted that our reliance on international students is risky. Director of Enrolment Services and Registrar, T. Cunningham provided comment on some of Enrolment Services initiatives to diversify international enrolment and hit first-year enrolment targets.

J. Morris asked for more specifics on the need for a Client Relations Management program. T. Cunningham provided more details to future plans and how this would support recruitment.

MOTION:

To receive the President's report.

M/S N. Sutherland/ J.P. Morris Carried

5. Students' Council (verbal)

L. Crowe presented her report. Board members asked questions related to how the Council ensures international students are included in their programming and about Greek Life.

MOTION:

That the Student's Council report has been received.

M/S S. de Candido/M. Therrien Carried

6. Committee reports:

a. Finance and Investment Committee (attached)

N. Sutherland provided an overview of the Finance Committee's report.

MOTION 1:

The board of directors accepts the revisions of to the 2023 -24 budget as presented with the stipulation for further discussion on the out years.

M/S N. Sutherland/M. O'Hare Carried

K. Deane noted his objection to the motion based on a desire to have more information on enrolment and an understanding of why King's is not hitting enrolment targets. N. Sutherland noted that the Finance committee had received a presentation from T. Cunningham on enrolment this fall.

S. Mourad expressed support for the motion noting this was a mid-year budget revision rather than approval of a new budget deficit. He noted that long-term plans could be developed to address financial sustainability before approval of the budget for the next fiscal year.

D. Lang suggested that King's may have a structural deficit.

S. de Candido asked about opportunities to increase ancillary revenue. J. Major noted the suggestion and indicated that Administration regularly monitors ancillary revenues and how they contribute to the budget. Each of these services may not run deficits.

N. Sutherland/ M. O'Hare

MOTION 2:

That the Procurement Policy be approved

M/S K. Deane/D. Lang Carried

b. Governance Committee

V. MacDonald presented the report.

MOTION 1:

That the board approves the draft amendments to governance policy 1.2.1 – Board of Directors' Role.

M/S V. MacDonald/M. O'Hare Carried

MOTION 2:

That the board approves the draft amendments to governance policy 1.2.2 – Individual Director's Role.

M/S V. MacDonald/ M. O'Hare Carried

MOTION 3:

That the board approves the draft amendments to governance policy 1.2.3- Board of Directors Code of Conduct.

M/S V. MacDonald/D. Lang Carried

MOTION 4:

To approve the 2023-2024 board recruitment skills matrix.

M/S V. MacDonald/S. de Candido Carried

b. Executive Committee

J. Jeffrey presented an update from the Joint Board College Council Planning Committee including that the committee reviewed its terms of reference and would be conducting a Request for Proposals for a consultant to support strategic planning. Consultations will begin in the new-year. A kick off training and consultation with the board, planning committee and senior administration will occur in January. The goal is to have the board approve a strategic plan in May. S. de Candido and V. MacDonald are the representatives from the Board in this Committee.

MOTION

To receive the Executive Committee's report

K. Dean/ S. Mourad Carried

7. Other Business

There was no other business discussed.

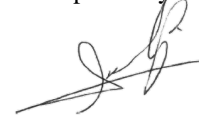
8. Adjournment

MOTION

That the meeting be adjourned at 6:28 pm

M/S V. MacDonald/K. Deane Carried

Respectively submitted,



Nohemi Cruz
Recording Secretary