

**MINUTES OF A MEETING
OF THE BOARD OF DIRECTORS
OF KING'S UNIVERSITY COLLEGE**

Wednesday, October 27th, 2021

at 4:30pm via Zoom

Present: K. Lakhotia (Chair), D. Malloy, A. Jardine, K. Deonarine, N. Brennan, G. Balfour, F. Galloway, P. Wilton, M. O'Hare, J. Eastabrook, P. Marques, H. Clarke, M. Mason, H. Mostafa, C. MacDonald, J. Malkin, C. Chovaz, M. Thuss, A. Atcheson, K. Deane, Rev. G. Ducharme, A. Lawlor, J. Toswell, T. Santagapita, C. MacDonald

Regrets: L. White-Eye, J. Major.

Guests: J. Henry, T. Jory, A. Co-Dyre, J. Gordon, J. Antoniak, J. Horne, C. MacNeil, Rev. P. Baillargeon, J. Panchaud, J. Mockler, A. Fung

1. Opening Prayer

N. Brennan recited the Land Acknowledgement and J. Panchaud opened with a prayer.

2. Approval of the agenda and conflict of interest declarations

There was no conflict of interest declared.

MOTION

That the agenda of Wednesday, October 27th 2021 be approved.

M/S

N. Brennan/F. Galloway

Carried

3. Consent Agenda

MOTION

That the following report items be received or approved by the Board of Directors by unanimous consent.

M/S

F. Galloway/N. Brennan

Carried

4. Report from the Principal

President D. Malloy provided an update related to COVID. There are currently zero reported cases and vaccination rates are above 99%. There has been 1 early retirement and 3 Staff Association employees have been placed on unpaid leave as a result of not complying with the policy.

D. Malloy discussed a London international initiative. The intent is to market London Ontario as a destination of choice for international and domestic students. Huron, Brescia, Western, Fanshawe, the Chamber of Commerce, and the London Economic Development Corporation

have all been invited to participate. D. Malloy thanked M. Mason for originally creating the initiative.

D. Malloy reported on discussions related to the Affiliation Agreement. Discussions between the affiliated university colleges and Western have been ongoing for 6 months to consider how the relationship between the four institutions might be strengthened.

5. Strategic Discussion – Current and Future Enrolment.

VP of Enrolment Services and Strategic Partnerships M. Mason presented her report (Appendix 1). There was an in depth conversation regarding diversity and sustainability and how these two goals are related.

M. Mason discussed in detail the international recruitment strategy and reviewed past history and current application and enrolment statistics.

The highest number of applications are being received from China. M. Mason discussed the risks associated with the global pandemic, government restrictions, economic downturn, increasing tuition fees, and increasing costs of living. M. Mason discussed strategies on how King's can diversify and enter new markets. The presentation highlighted pandemic and post-pandemic strategies and identified the importance of in-person recruitment. Virtual recruitment initiatives were discussed and noted that King's is the first university to have a digital customizable Viewbook.

Chair, K. Lakhotia thanked VP of Enrollment, M. Mason for her presentation and dedication.

6. Committee Reports

a. Employee Relations

The Committee requested an *in camera* session to discuss updates on contract negotiations.

MOTION

That the meeting go *in camera*.

M/S

M. O'Hare/F. Galloway

Carried

Guests were excused from the meeting. Non-voting Directors who were members of employee associations at King's were excused from the meeting.

MOTION

That all motions discussed *in camera* be approved.

M/S

P. Marques/M. O'Hare

Carried

7. Other Business

No other business was discussed.

8. Adjournment

MOTION

That the meeting be adjourned at 6:00pm.

M/S

Acclaimed

Respectively submitted,

A handwritten signature in blue ink that reads "Andrew Jardine".

**Andrew Jardine
Secretary to the Board**

A handwritten signature in black ink that reads "Kate Deonarine".

**Kate Deonarine
Recording Secretary**